Interim Monitoring Report of the Strategy and Action Plan Implementation of the Prosecution Service of Georgia

(2017-2018)

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Monitoring Methodology

- **monitoring Period** 2017-2018
- Monitoring Organizations IDFI, "Civil Society Institute" and Association "Dea"
- Qualitative and Quantitative Indicators Elaborated for the Monitoring Purposes

- for measuring implementation of the Action Plan activities and objectives

Monitoring Methodology

Assessment status of the objectives and measures/activities:

- **⊘** Fully implemented
- Mostly implemented
- Partly implemented
- Not implemented

Progress of implementation of the objectives and activities - based on the scores granted to each of the objectives (0-100%)

Elaboration of the strategic documents of the PSG - involvement of interested parties was not adequate

- Adequacy of the PSG Strategy and Action Plan all the relevant challenges existing at the time of elaboration of the strategic documents are included
- Adequacy of the PSG Strategy and Action Plan reforms launched after the adoption of the strategic documents do not appear in the Action Plan

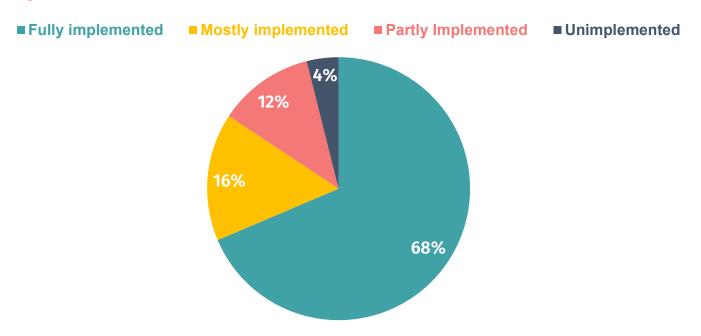
Publicity of the PSG strategic documents - the PSG Action Plan is not publicly available

- Updating the PSG strategic documents the PSG Strategy and Action Plan are not regularly updated
- Monitoring Mechanism the PSG Action Plan does not set indicators and targets and is not supported with the effective monitoring mechanism

Achievability of the goals and objectives - activities for some goals/objectives are not sufficient and ambitious

Compliance of the PSG Action Plan with common policy - there is important inconformity between the PSG Action Plan and Sectoral Action Plans (relevant for the PSG)

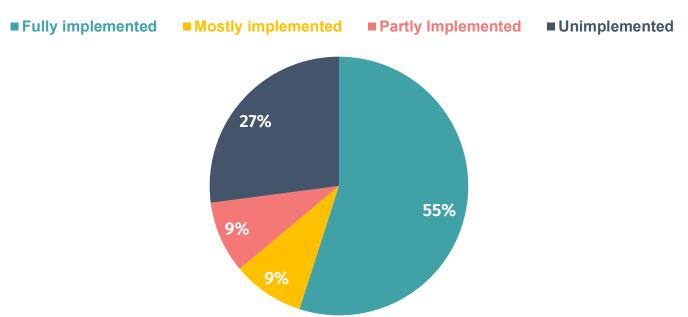
- **Structural capability of the PSG Action Plan**
 - the PSG misuses the terms "objective" and "goal"
 - Not measureable and not specific objectives set in the PSG Action Plan
 - F PSG Action Plan is overloaded with less important and protracted activities



From 127 measures/activities set forth by the Action Plan for 2017, 87 have been fully implemented, 20 – mostly implemented, 15 – partly implemented and 5 unimplemented.

- The effectiveness of the fight against corruption
- The effectiveness of investigation of crimes committed during legal proceedings

- Media communication policy
- **T** Communication with citizens

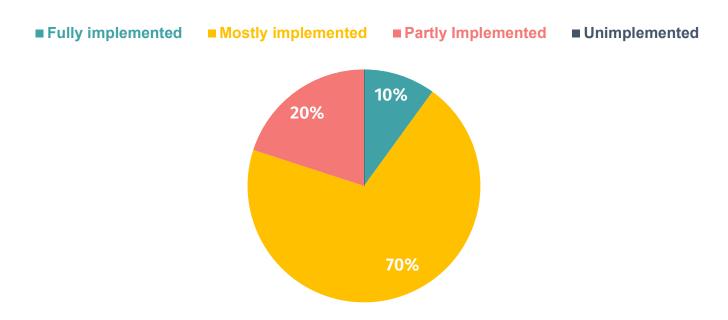


From 119 measures/activities set forth by the Action Plan for 2018, 65 have been fully implemented, 11 – mostly implemented, 11 – partly implemented and 32 unimplemented.

- The role of collegial bodies
- Rotation system of the PSG employees
- Chief Prosecutor selection rules
- The criteria and procedures of employees selection and promotion
- Frogrammatic support of electronic transmission systems (E-transmission)

F Cost-effective management system was not implemented

Interim implementation of the PSG Action Plan goals/objectives



From 10 objectives set by the PSG Action Plan,

one has been considered as fully implemented, seven – as mostly implemented and two – partly implemented.

Main challenges of implementation of the PSG Action Plan objectives

- Reducing authority of General Prosecutor and increasing the role of collegial bodies
- Guaranteeing transparency, fairness and objectivity of appointment and dismissal procedures of prosecutors
- Guaranteeing transparency, fairness and objectivity of disciplinary proceedings within the prosecutorial service

Main challenges of implementation of the PSG Action Plan objectives

- Q Lack of regulated structured mechanism for monitoring the workload of prosecutors
- Only or primary specialized prosecutors to work on complex cases
- Effective prosecution of torture and inhuman treatment and of crimes committed during legal proceedings

Recommendations

- Periodic update of the PSG Strategy and Action Plan with the public involvement
- Introducing the PSG Action Plan to the PSG employees and base the activities on these documents
- iii Introduction of sufficient and important activities to achieve the PSG Action Plan goals and objectives

Recommendations

- Improving the PSG Action Plan with
 - ✓ Measurable objectives and activities
 - ✓ Outcome and input indicators
 - ✓ Baseline, interim and end-line targets
 - ✓ Properly separated objectives and goals

- Compliance of the PSG Action Plan with the sectoral action plans where the PSG has undertaken commitments
- Q Creation of effective monitoring mechanism for the PSG Action Plan

Recommendations

Additional efforts needed to achieve the objectives of the Action Plan, specifically:

✓ Increase authority of PSG collegial bodies;

- Ensure transparency, fairness and objectivity of appointment and dismissal procedures of prosecutors;
- Ensure transparency, fairness and objectivity of disciplinary proceedings within the prosecutorial service;
- Develop regulated structured mechanism for monitoring workload of prosecutors;
- Ensure that only or primary specialized prosecutors work on complex cases (cybercrime, crimes committed during legal proceedings (by a public officer), etc.);
- Ensure effective prosecution of torture and inhuman treatment and of crimes committed during legal proceedings.

Thank you for your attention! Questions, please